

2050 Environmental Vision 2050

2030 SDGs

2025 Epson 25 Renewed

Sustainability and enriched communities

Societal issues

Reducing environmental impacts

Improving work environments

Connecting a decentralized society

Improving the quality of infrastructure, education, and services

Lifestyle diversification

Input

Technology assets

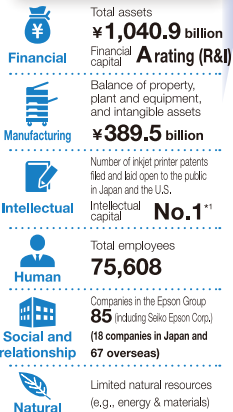
Efficient, Compact, and Precision Technologies



- Micro Piezo
- Dry fiber technology
- Microdisplay
- Sensing
- Robotics
- Semiconductors and crystal devices
- Ultra-precision processing technology

Types of capital

(Current as of March 31, 2020)



Materiality

Achieve sustainability in a circular economy

Advance the frontiers of industry

Improve the quality of life

Improve the quality of products and services

Strengthen supply chain management

Respect human rights and promote diversity

Strengthen governance

Value creation strategy

DX & open innovation

Office & home printing innovation

Commercial & industrial printing innovation

Manufacturing innovation

Visual innovation

Lifestyle innovation

Microdevices

Supporting the five areas of innovation

Value creation platforms

Value proposition

Reduce environmental impacts and increase work productivity by driving advances in distributed printing

Lead the digitization of printing to reduce environmental impacts and increase work productivity

Innovate manufacturing by providing highly productive and flexible production systems

Connect people, things, information, and services to support learning, working, and lifestyles.

Enrich diverse lifestyles

Contribute to the development of a smart society

Outputs

Office & home printing

- Office printing
- Home printing

Commercial & industrial printing

- Commercial & industrial printing
- Printhead sales

Manufacturing

- Production systems

Visual

- Projection

Lifestyle

- Sensing
- Watches

Microdevices

FY2025 financial targets

ROS^{*2} ROIC^{*3}
10% or more 11% or more

Outcome



^{*1} The 2019 calendar year ranking in number of patents laid open to the public per Epson research

^{*2} Business profit / Revenue

^{*3} Return On Invested Capital